

## FUNCTIONAL ACTUALS 2009

in Swiss Francs	Actual 2009	Budget 2009	Variance YTD 2009	% of total
<b>Income</b>				
Dues	414'154	435'000	(20'846)	93.7%
<i>NFA 2009 dues</i>	399'032			90.3%
<i>NFA arrears</i>	9'331			2.1%
<i>International members</i>	5'791			1.3%
Financial income	24'908	25'000	(92)	5.6%
Donations	2'741	7'500	(4'759)	0.6%
Administrative fees	0	3'000	(3'000)	0.0%
Miscellaneous	87	1'000	(913)	0.02%
<b>Total Income</b>	<b>441'889</b>	<b>471'500</b>	<b>(29'611)</b>	<b>100.0%</b>
<b>Total Expenditure</b>	<b>(458'340)</b>	<b>(454'500)</b>	<b>(3'840)</b>	
<b>Excess of Income or Expenditure (-)</b>	<b>(16'450)</b>	<b>17'000</b>	<b>(33'450)</b>	
<b>Expenditure</b>				
<i>Programme</i>				
International advocacy	47'922	43'800	4'122	10.5%
Bina Roy Partners in Development (BRPID)	19'980	16'800	3'180	4.4%
Fellowships	5'793	8'400	(2'607)	1.3%
Action programme	23'604	29'400	(5'796)	5.1%
Hegg Hoffet	928	4'000	(3'072)	0.2%
Other programmes	3'517	33'800	(30'283)	0.8%
	<u>101'745</u>	<u>136'200</u>	<u>(34'455)</u>	22.2%
<i>Membership Services</i>				
Membership development	7'686	47'000	(39'314)	1.7%
Independent members	11'228	12'600	(1'372)	2.4%
Facilitating NFAs & regional groups	79'487	50'400	29'087	17.3%
Public relations & communication	65'389	40'600	24'789	14.3%
Conference programme	43'342	33'600	9'742	9.5%
	<u>207'131</u>	<u>184'200</u>	<u>22'931</u>	45.2%
<i>Governance</i>				
Council	4'061	4'200	(139)	0.9%
Conference statutory business	4'023	8'400	(4'377)	0.9%
Strategic planning & constitutional matters	7'113	12'600	(5'487)	1.6%
Board & committee logistics	36'851	37'500	(649)	8.0%
	<u>52'048</u>	<u>62'700</u>	<u>(10'652)</u>	11.4%
<i>Support Management</i>				
Office administration	17'041	12'600	4'441	3.7%
Finance administration	67'937	42'000	25'937	14.8%
Dues collection	10'903	12'600	(1'697)	2.4%
Fund raising	1'534	4'200	(2'666)	0.3%
	<u>97'415</u>	<u>71'400</u>	<u>26'015</u>	21.3%
<b>Total expenditure</b>	<b>458'340</b>	<b>454'500</b>	<b>3'840</b>	<b>100.0%</b>